



# FY 2025 - FY 2028 STRATEGIC PLAN

**OUR MISSION:** We fulfill the charitable goals of our donors and address the current and future needs of our communities.

**OUR VISION:** We build strong, vibrant, and sustainable communities through the power of everyone's giving.



# ASSET DEVELOPMENT AND STEWARDSHIP

# **Strategy**

Develop and implement development and stewardship practices and processes to increase Foundation assets for greater impact

# Objective 1

Grow the Foundation's least and less-restricted asset base and increase grantmaking flexibility

# **Objective 2**

Grow and diversify the Foundation's circle of friends



# MARKETING AND COMMUNICATIONS

# **Strategy**

Increase overall awareness of CFNEM

#### Objective 1

Refine and expand CFNEM marketing and communications activities

# **Objective 2**

Enhance outreach and presence in all counties



# YOUTH SUPPORT

# Strategy

Improve efficiency and impact in scholarship and youth support programming

# Objective 1

Address scholarship funds that are underutilized and/or awarding small amounts

# Objective 2

Support skilled trades

#### **Objective 3**

Create additional options for supporting youth

#### **Objective 4**

Continue to expand and develop YAC members' community engagement and grantmaking



# **GRANTMAKING**

# **Strategy**

Improve the Foundation's grantmaking and nonprofit support efforts for greater impact

# Objective 1

Evaluate current CFNEM grantmaking cycles and consider alternatives

#### **Objective 2**

Make larger, more impactful, proactive grants



# **GOVERNANCE AND OPERATIONS**

# **Strategy**

Improve the Foundation's internal practices and infrastructure

#### Objective 1

Streamline board recruitment and orientation practices to increase board diversity and ensure preparedness for board service

#### Objective 2

Enhance the experience and engagement of our Trustees through site visits and direct connections to the Foundation's impact

#### Objective 3

Ensure CFNEM continues to be a satisfying place to work by consistently addressing our corporate culture

# Objective 4

Prepare for eventual staff transitions by developing comprehensive succession plans



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